

## **European Initiative**

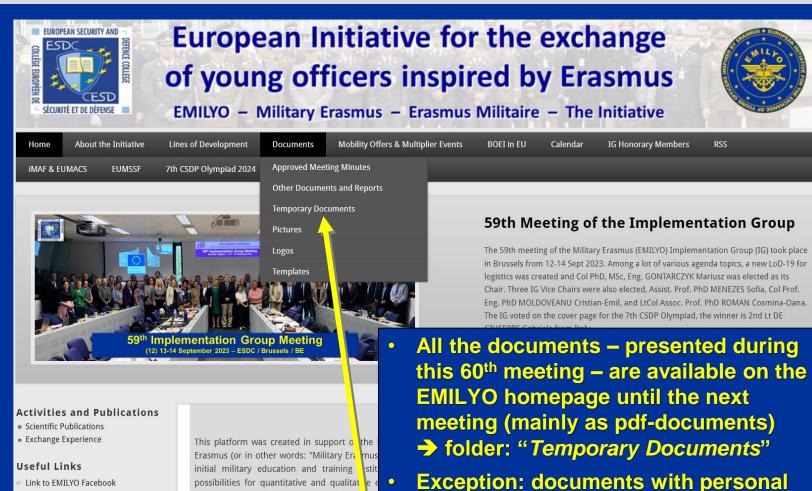
for the exchange of young officers inspired by Erasmus







**FYI** 





Link to EMILYO LinkedIn

students and personnel.

data (e.g.: list of participants)



## Meeting Minutes & Agenda

## Agenda

21-22 Nov 2023

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

- Link to meeting minutes 59<sup>th</sup> IG meeting (Brussels)
- Approved?





# Meeting Minutes in general

## Agenda Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

- When minutes are approved, they are uploaded onto the Emilyo homepage <a href="http://www.emilyo.eu/node/872">http://www.emilyo.eu/node/872</a>
- Please respond to the requests (last page of the meeting minutes)





## Adoption of the Agenda

Presentations (please keep the 5 minute-rule)

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

AOB

Link to agenda (ver\_03)

Who	When	Topic
IG Chairman	Plenary	<ul> <li>Request for Instructors</li> <li>Meeting tomorrow longer? (please keep your presentations short)</li> </ul>
IT/SAMS	Plenary	Reminder Common Modules
GR/HAA	Plenary	International Spring Semester





21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

Annual Report

**CSDP** 

Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

AOB

## **LoD Sessions**

Day 1	Day 2
LoD-2 & LoD-8  Development of Competences & Common Modules	LoD-7 Financing the Initiative
LoD-9 Future Projects	LoD-10 Gender Mainstreaming
LoD-11 International Naval Semester (part 1)	LoD-11 International Naval Semester (part 2)
LoD-13 International Technical Semester	LoD-14 Research & Development
LoD-17 International Air Defence Semester	LoD-19 International Logistic Semester





## IG Meetings' List of Participants

## **Agenda**

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

(LoD)
Presentations

Coordination

- For internal use only!
   Take care about data-protection!
- Names in alphabetical order
- Check/correct/insert your data → mark with ✓
- Chairman will send data with e-mail to control everything again
- A "general list" (EMILYO homepage) within PW-protected area is still there (is updated after each meeting)





21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

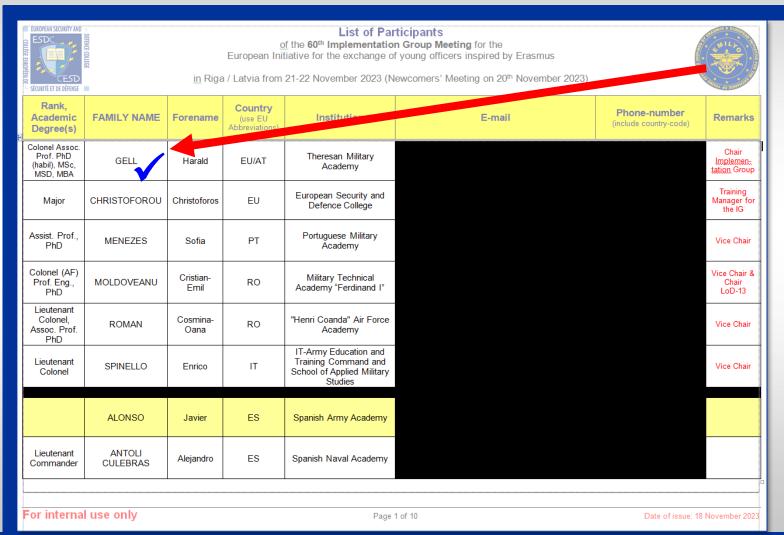
**iMAFs** 

(LoD) Presentations

Coordination

AOB

# IG Meetings' List of Participants – Example







## Agenda

Adoption Agenda Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

**AOB** 

## **EU BOEIs'**

## List of (Rector-) Commandants/Superintendents

- For internal use only!
- In alphabetical order according to the country / then according to the institution
- Please send up-dates/changes of your (Rector-)
  Commandant/ Superintendent to:
  harald.gell@inode.at
- A "general list" (EMILYO homepage) within PWprotected area is still there (is up-dated after each report to the Chairman)





# Information ESDC TM

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

#### (New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP

Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

AOB

## Financing for Common Modules





# Information about LoDs LoD-1 - LoD-19

## **Agenda**

Adoption Agenda
Participants' List
Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

Annual Report

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

No	Name	Situation
1	System of Equivalences	• Unchanged
2	Development of Competences	<ul> <li>LoD-2 (+ LoD-8) meeting today</li> <li>Update tomorrow</li> <li>LoD-12 / LoD-13: Start procedure for "common" for those modules, which do not have this status</li> </ul>
3	Development of e-learning	<ul> <li>Material is available ("how to get the material" is on the Emilyo homepage) → <a href="http://www.emilyo.eu/node/988">http://www.emilyo.eu/node/988</a></li> <li>LoD-12 / LoD-13 material → we would need access</li> </ul>
4	IT-Platform	We would need a Chair (also running the website)





## Information about LoDs LoD-1 - LoD-19

## Agenda

21-22 Nov 2023

Adoption Agenda Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

No	Name	Situation	
5	Framework	<ul> <li>Please encourage your echelons (so far: 10+2)</li> <li>Mentioned during EUMACS 2023</li> </ul>	
6	Strategic Communication	We will vote on a new Chair in February	
7	Financing the Initiative	LoD-7 meeting & up-date tomorrow	
8	Common Modules	<ul> <li>LoD-8 (+ LoD-2) meeting today</li> <li>Update tomorrow</li> <li>Just start the revision during the LoD session</li> </ul>	





**13** 21-22 Nov 2023

Z 1-ZZ 1NOV ZUZS

## Agenda

Adoption Agenda Participants' List

Cmdts' List

(New) Projects

#### LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

Annual Report

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

AOB

# Information about LoDs LoD-1 - LoD-19

No	Name	Situation
9	Future Projects	<ul><li>LoD-9 meeting today</li><li>Up-date tomorrow</li></ul>
10	Gender Mainstreaming	LoD-10 meeting & up-date tomorrow
11	International Naval Semester	<ul><li>LoD-11 meeting today and tomorrow</li><li>Up-date tomorrow</li></ul>
12	International Air Force Semester	• -
13	International Technical Semester	<ul><li>LoD-13 meeting today</li><li>Up-date tomorrow</li></ul>





# Information about LoDs LoD-1 - LoD-19

## Agenda

Adoption Agenda Participants' List Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

No	Name	Situation
14	Research & Development	<ul> <li>LoD-14 meeting &amp; up-date tomorrow</li> <li>Kind request for participation of the organisers for the 61<sup>st</sup> IG meeting</li> <li>Discussion about a scientific conference</li> </ul>
15	International Medical Semester	<ul><li>Reactivating?</li><li>Statement by the ? (Chair)</li></ul>
16	EU Armed Forces Academy	<ul> <li>Freeze?</li> <li>Responses questionnaire: 16 negative / 1 positive</li> </ul>
17	International Air Defence Semester	<ul><li>LoD-17 meeting today</li><li>Up-date tomorrow</li></ul>
18	Language Education & Training	<ul><li>See homepage: 3 offers for education in 2024</li></ul>
19	International Logistics Semester	LoD-19 meeting & up-date tomorrow





## Agenda

21-22 Nov 2023

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

(LoD)
Presentations

Coordination

AOB

## **Kind Requests**

## for LoD Sessions / Presentations / MoM

- Presentations will be on Wednesday afternoon ....
- Think what the <u>plenary</u> needs to know?
   keep the 5 minutes !!!!! (even shorter is better)
   Name your document:
  - LoD-XY Riga YYYY MM DD
  - Example: LoD-19 Riga 2023 11 22
  - Send the document to <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a> or provide it with a pendrive.
- Contributions to the IG MoM:
  - If possible, establish it during the LoD session.
  - Maximum <sup>1</sup>/<sub>3</sub> of a page! You may create details for the respective LoD participants?
  - If possible, establish the max. 3 short bullets for the next meeting.





## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP

Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

AOB

# **Information** about Exchange Events

- Past events (since last meeting)
- Up-coming events





17

21-22 Nov 2023

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

**CSDP** 

Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

AOB

## Reports

## about conducted Exchange Events (Past)



- ES SNA: International Training Week 2023
- Link to presentation



- SK AFA: Allrounder 2023 (+ 2024)
- Link to presentation
- Link to video





21-22 Nov 2023

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD)

Presentations

Coordination

AOB

## Reports

## about upcoming Exchange Events (Future)



- BG RNDC: International Summer Semester 2024
- Link to presentation



- LT MAL: International Spring Semester 2024
- Link to presentation



- PL MUT: Commando Half Marathon 2024
- Link to presentation
- Link to Video



- PT PMA: International Summer Semester 2024
- Link to presentation



- RO LFA: International Events 2024
- Link to presentation





21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

(LoD)
Presentations

Coordination

AOB

## Reports

## about upcoming Exchange Events (Future)



- RO MTA: CERC 2024
- Link to presentation



- RO MTA: International Semester E<sub>U</sub>CTS<sub>DS</sub>
- Link to presentation



IT/SAMS: Statement Common Modules



- GR HAA: International Spring Semester
- Link to presentation





21-22 Nov 2023

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP

Olympiads

**EUMACSs** 

**iMAFs** 

(LoD)
Presentations

Coordination

AOB

# Other Presentations Projects



- EE EMA: Statement Pool of Lecturers
- Link to presentation
- AT TMA: Kind Request for Leadership Trainers
  - Company Commander (combat troops)
  - 06-14 Sep 2024 and/or 13-21 Sep 2024
  - The more, the better
  - POC: harald.gell@inode.at



- LT MAL: SQF MILOF
- Link to presentation
- Link to Document



- PL PNA: Cultural Protection & Resilience Awareness
- Link to presentation





**21** 21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

AOB

# Other Presentations Projects and Ideas



- PL WSU: International Spring Semester
- Link to presentation



- BE RMA: Scientific Conference of Military Academies (Africa / Middle East)
- Link to Presentation



- CA RMCoC: Scientific Project Resilience
- Link to Presentation



- NO NDUC: Up-date of Fiches
- Link to Excel-Document



- RO HCAFA: Train the Trainers on Hybrid Warfare
- Statement





# Information by the IG Chair concerning Vice-Chairs

Country/<br/>InstitutionNamePT / PMAAssist. Prof. PhD MENEZES SofiaIT / SAMSLtCol SPINELLO EnricoRO / HCAFALtCol, Assoc. Prof. PhD ROMAN Cosmina-OanaRO / MTACol (AF) Prof. Eng. PhD MOLDOVEANU Cristian-Emil

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP

Olympiads

**EUMACSs** 

iMAFs

(LoD)
Presentations

Coordination



## Information by the IG Chair

concerning Vice-Chairs

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD)
Presentations

Coordination

- First VTC: 13 November 2023
- Ideas for areas of responsibility
  - Human Ressources
  - Education
  - Logistic Support / Finance / Advices
  - Technical Issues
- · Way ahead:
  - Discussion of the details
  - Proposals for re-organisation of the IG (to be approved by the IG!)
  - Discussion about the processes





21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

**CSDP** 

Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

AOB

## Information by the IG Chair

concerning ISOMA 2023 in Qatar







25

21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

**AOB** 

## Information by the IG Chair

concerning EUMACS 2023 in Spain

- Clear task by the Commandants / Superintendents / Rectors:
- Create a Line of Development 20 ("Space")
- Kind request to all: provide a LoD-20 Chair (stated in Spain as well)





## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

#### **Annual Report**

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

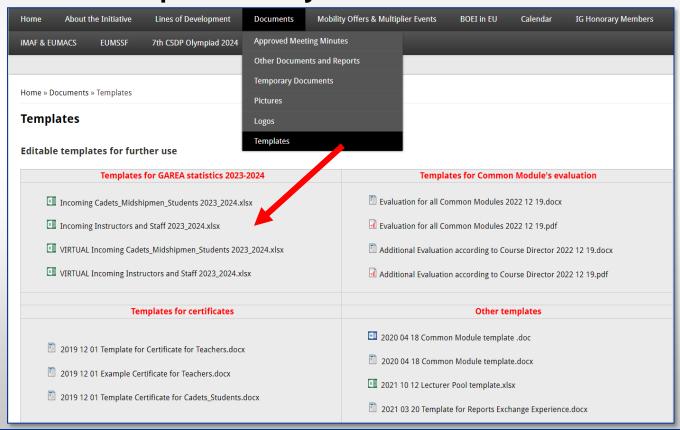
(LoD)
Presentations

Coordination

AOB

# Information by the IG Chair concerning Annual Report (former GAREA)

- Templates (2023/2024) are created and up-loaded
- Please fill-in permanently







## Agenda

21-22 Nov 2023

Adoption Agenda Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

#### **Annual Report**

CSDP Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

AOB

# Information by the IG Chair concerning Annual Report (former GAREA)

- Ensure that all Basic Officer Education Institutions of all Member States are involved in the European Initiative for the exchange of young officers inspired by Erasmus.
- Review and update the existing Common Modules according to the SQF-MILOF guidelines and according to priorities and create new modules based on the most current requirements.
- Every Basic Officer Education Institution should integrate at least one common module into its curriculum.
- Implementation of the European Common Technical Semester on Defence and Security (EuCTSDS) and launch of new projects for international semesters in the fields of Air Defence, Logistics, and Navy.
- Reorganisation of the Implementation Group in accordance with the new Vice Chairs in order to maintain and ensure quality.





**28** 21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

AOB

## 7th CSDP Olympiad

- <u>Link</u> to presentation
- Information by the organisers





## 7<sup>th</sup> CSDP Olympiad & EUMACS 2024

21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

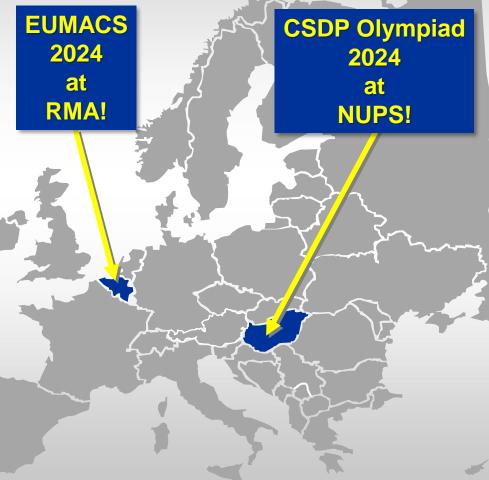
(LoD) Presentations

Coordination

AOB

 Presentation of EUMACS 2024 & EUAFA-CC 2024 by RMA / BE

• Link to presentation







21-22 Nov 2023

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

#### **EUMACSs**

**iMAFs** 

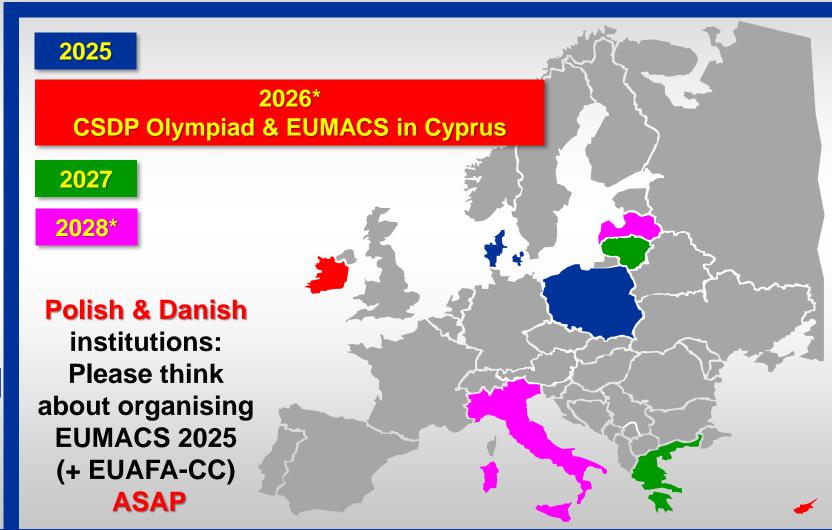
(LoD) Presentations

Coordination

**AOB** 

## CSDP Olympiads\* & EUMACSs

in the Future?







3

21-22 Nov 2023

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

#### **iMAFs**

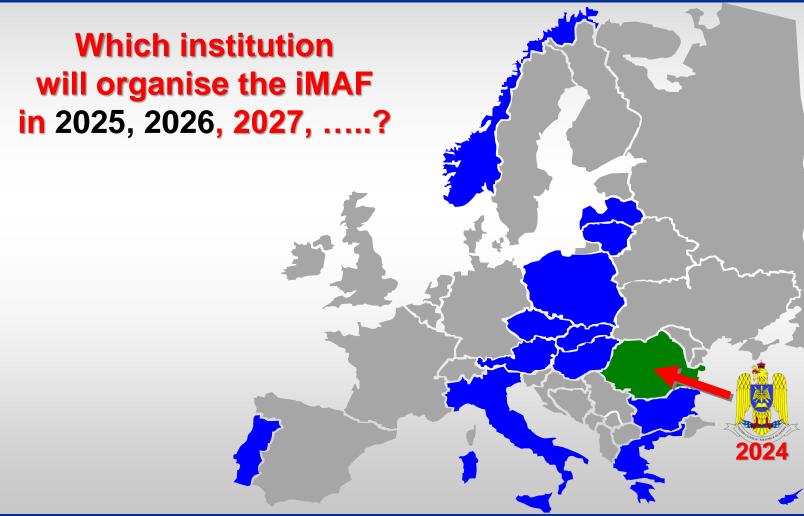
(LoD) Presentations

Coordination

AOB

## Future of the iMAF

.... for future planning ....







32

21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

Annual Report

CSDP Olympiads

**EUMACSs** 

#### **iMAFs**

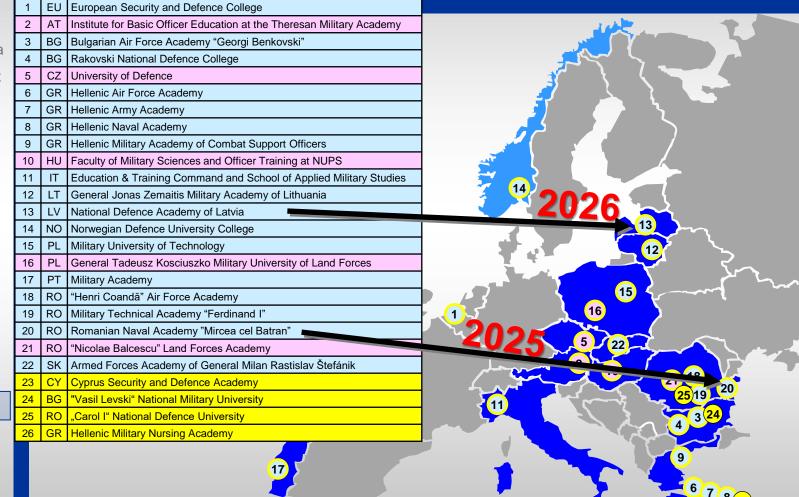
(LoD) Presentations

Coordination

**AOB** 

## **Future iMAFs**

## thinking about the following institutions ....







33

21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

#### iMAFs

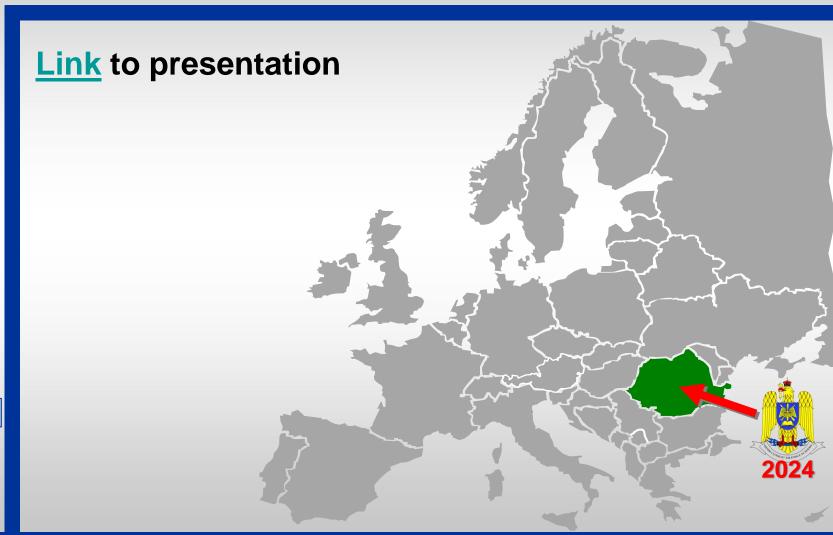
(LoD) Presentations

Coordination

**AOB** 

## **iMAF 2024**

.... at HCAFA -> Update by the Organisers ....







# **Presentations**Lines of Development

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

Annual Report

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

Day 1	Day 2
LoD-2 & LoD-8 Development of Competences & Common Modules	LoD-7 Financing the Initiative
LoD-9 Future Projects	LoD-10 Gender Mainstreaming
LoD-11 International Naval Semester (part 1)	LoD-11 International Naval Semester (part 2)
LoD-13 International Technical Semester Nomination new Chair	LoD-14 Research & Development
LoD-17 International Air Defence Semester	LoD-19 International Logistic Semester
	Vice Chair Meeting





21-22 Nov 2023

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

EUMACSs

**iMAFs** 

(LoD) Presentations

Coordination

AOB

# Honorary Members of the Implementation Group (since 2017)



















**New proposals for 10<sup>th</sup> Honorary Member?** 





# **Coordination** for Implementation

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD)
Presentations

Coordination

- EU academic semesters
  - 1 response since the last meeting
  - Request: Please fill it in for your institution and send the document to: <a href="mailto:harald.gell@inode.at">harald.gell@inode.at</a>
- Pool of lecturers/trainers
  - Request: Similar as above
  - Please up-date your lists
  - Please integrate also non-academic instructors





## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD)
Presentations

Coordination

**AOB** 

# Next Meetings of the Implementation Group

No.	Date(s)	Location	Remarks
61	13-14 Feb 2024	"Carol I" NDU Bucharest	Link to presentation Link to Draft agenda Newcomers meeting the evening before
62	20-24 May 2024	HCAFA Brasov	Back-to-back with: iMAF 2024 + HCAFA Conference
63	10-11 Sep 2024	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting the evening before
64	20-21 (22) Nov 2024	NMU Shumen	Exact date TBC
65	Feb 2025	?	?
66	May 2025	?	Back-to-back with iMAF 2025 at RNA?
67	Sep 2025	ESDC Brussels	Back-to-back with EAB meeting Newcomers meeting the evening before
68	Nov/Dec 2025	?	?





## Agenda

Adoption Agenda Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP Olympiads

**EUMACSs** 

iMAFs

(LoD)
Presentations

Coordination

AOB

# Work-Plan Contributions?

- Please send everything you would like to up-load onto EMILYO:
  - harald.gell@inode.at
  - Send also 1 document (preferably pdf) with descriptions
  - PLEASE: send also the table which describes the event (incl. registration deadlines)





21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

**Annual Report** 

CSDP

Olympiads

**EUMACSs** 

**iMAFs** 

(LoD) Presentations

Coordination

AOB

## **AOB**

 Please send your presentations 10 days prior to the IG meeting! (= 2 weekends before).







21-22 Nov 2023

## Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

Annual Report

CSDP

Olympiads

**EUMACSs** 

iMAFs

(LoD) Presentations

Coordination

AOB

- We need in the IG:
  - LoD-Chairs for LoDs 1, 3, 4, 5, (15), (16), 20





4

21-22 Nov 2023

#### Agenda

Adoption Agenda

Participants' List

Cmdts' List

(New) Projects

LoD 1-18 Information

Reports & Exchange Possibilities

Other Presentations & Info

Annual Report

CSDP

Olympiads

**EUMACSs** 

 $\mathsf{iMAFs}$ 

(LoD) Presentations

Coordination







## **European Initiative**

for the exchange of young officers inspired by Erasmus

## 60th Implementation Group Meeting

Riga / Latvia - 21st - 22nd November 2023